Tokyo Metropolitan Government
Tokyo Organising Committee of the Olympic and Paralympics Games
Ministry of Agriculture, Forestry and Fisheries
Ministry of Economy, Trade and Industry
Ministry of Land, Infrastructure, Transport and Tourism

"Request for cooperation concerning logistics during Tokyo 2020 Olympic and Paralympic Games"

We would like to express our heartfelt gratitude for your deep understanding towards logistics initiatives including efficient logistics.

The Tokyo 2020 Olympic and Paralympic Games postponed for one year will take place from 23 July (Fri) this year.

In terms of the transportation on roads in Tokyo amid the Covid-19 pandemic, the overall traffic volume on roads has already made recovery as per with previous years. Although we can still see regional variations in the volume of goods considered to be demanded by staying at home and a low utilization rate of large-sized vehicles on the motorways.

Furthermore, there is concern that traffic congestion is expected to worsen more than average years for the transport of the athletes and officials during the event period.

A letter has already been sent by Tokyo Metropolitan Government, National Government and the Tokyo Organising Committee of the Olympic and Paralympic Games on Nov 2019 (as per the attached document "Request for cooperation concerning logistics during Tokyo 2020 Olympic and Paralympic Games") regarding initiatives towards logistics during the event period. In view of the situation above, we would like to request for your cooperation again.

We request for your cooperation to continuously take countermeasures against Covid-19 towards this summer in order to create sustainable logistics service for post-Games along with achieving smooth Games logistics service

In the meantime, we would like to request cooperation for the following initiatives from shippers/logistics operators concerned.

- ORequested examples (Repost from the letter on Nov. 2019)
 - *Underlined the initiatives especially effective for countermeasures against Covid-19
- 1. Suppress traffic volume with;
 - · Joint use of storage and shared shipping with multiple shippers
 - · Shared distribution at tenants buildings etc.
 - · Assemble transportation network by integrating dispersed logistics hub of multiple shippers
 - · Assembled and efficient reverse logistics

- Reduction of transportation frequency Etc.
- 2. Disperse and level traffic volume with;
 - Flexible transportation delivery time by collective order-taking with lengthened lead times.
 - Flexible transportation delivery routes by collective order-taking with lengthened lead times (Setting transportation delivery routes that do not use motorways or public roads to the city centre)
 - Change in date of large scale relocation of goods such as office moves to post-Games time.
 - · Change in date for summer sales promotion to post-Games time.
 - · Leveling of transportation delivery dates by adjusting stocks.
- Shortened delivery times and efficient transportation due to <u>revised supplementary work and</u> <u>simplified inspection-less system</u>.
- Flexible operation including areas delivered from logistics hub if multiple logistics hub are present. (Change location of logistics hub or delivery to multiple locations from areas where traffic congestion is expected to occur.)
 - Shift the delivery time to nighttime.

etc.

3. Others

• We will appreciate if you "secure parking space" and "receive cargo smoothly" in the hotspots during the Games period as much as possible in order to prevent traffic congestion to worsen from trucks waiting on public roads etc.

For reference: TDM implementation period

【TDM implementation period (road transportation) 】

19 July (Mon) –9 Aug. (Mon), 24 Aug. (Tue) – 5 Sept. (Sun), 2021

[Road traffic]: We aim to reduce the volume in TDM high-priority areas by 30%*. In addition, we aim to reduce the total volume of general traffic in Greater Tokyo (inside Metropolitan Inter-City Expressway) by 10%* from the volume prior to the Games.

[Transportation Metropolita Expressways are the trunk routes of the Olympic Route Network (ORN) and the Paralympic Route Network (PRN) in Greater Tokyo, we aim to achieve as small traffic volume as weekends by reducing traffic volume by up to 30%. (Create by using TDM and traffic demand adjustments through payment measures and the like)

* Include changing times (*Note) and routes by avoiding congested periods and hotspots.

(*Note) Times can be changed based on the times besides 6am to 10pm. Although, when establishing the specific operation and transportation plan, please determine by referring to the map of Games' influence on transport and route navigation system as the congestion factor defers depending on the date/routes.

*In order to understand the effects towards business activities due to the Games and to utilize for planning countermeasures to avoid traffic congestions expected to occur during Games time, further information are available on the "Tokyo 2020 TDM Promotion Project" website (https://2020tdm.tokyo/). You can find the expected impact on traffic during the games including the map of Games' influence on transport.

["Tokyo 2020 TDM Promotion Project" website] https://2020tdm.tokyo/

* Free individual consultation service introducing feasible initiatives and subsidies for logistics measures will be available on the "2020 Logistics TDM Executive Council" website based on individual projects for each company.

["Tokyo 2020 Games Executive council" website] https://tdm-logi-2020.tokyo/

- *"Tokyo 2020 Games Executive council" is an organization targeted for middle-sized companies which is established by Tokyo Metropolitan Government with the aim to promote logistics measures during Games time. Participants include academic experts, concerned administrative authorities, organizing committee, medium-sized companies and logistics concerned organizations.
- * Ministry of Land, Infrastructure, Transport and Tourism has demonstrated projects to enhance efficient logistics with the aim towards suppression and leveling of traffic activity during the event period. Seminar videos and guidance introducing the projects are published on the Ministry of Land, Infrastructure, Transport and Tourism website.

[Ministry of Land, Infrastructure, Transport and Tourism website]

https://www.mlit.go.jp/seisakutokatsu/freight/seisakutokatsu_freight_tk1_000138.html

≪ For inquiries≫

o Inquiries related to Games transportation and logistics measures towards the Games

Bureau of Olympic and Paralympic Games Tokyo 2020 Preparation

Tokyo 2020 Games Venues Transport Division

S1050504@section.metro.tokyo.jp TEL:03-5320-7732

OPerson responsible for relevant organizations

Tokyo Organising Committee of the Olympic and Paralympics Games,

Coordination for Traffic Facilitation, Transport Bureau

TEL:03-6634-5314

Ministry of Agriculture, Forestry and Fisheries,

Food Industry Affairs Bureau, Food Commerce and Marketing Division

oripara_tdm@maff.go.jp TEL:03-3502-5741

Ministry of Economy, Trade and Industry,

Commerce and Service Industry Policy Group, Logistics Policy Planning Office

TEL:03-3501-0092

Ministry of Land, Infrastructure, Transport and Tourism,

Food Industry Affairs Bureau, food distribution

hgt-tokyo2020-logistics@gxb.mlit.go.jp TEL:03-5253-8801

To Shippers concerned,

Tokyo Metropolitan Government
Tokyo Organising Committee of the Olympic and Paralympics Games
Ministry of Agriculture, Forestry and Fisheries
Ministry of Economy, Trade and Industry
Ministry of Land, Infrastructure, Transport and Tourism

"Request for cooperation concerning logistics during Tokyo 2020 Olympic and Paralympic Games"

We would like to express our heartfelt gratitude for your deep understanding toward the preparation of Tokyo 2020 Olympic and Paralympic Games.

During the event period, traffic volume is predicted to expand to the crucial extent including the increase of approximately 700,000 vehicles/day on the Metropolitan Expressway for the transport of the athletes and officials, and the Games-related logistics during the event period. There is concern that traffic congestion on the Metropolitan Expressway is expected to worsen and serious traffic congestion will occur on the roads if we do not take any countermeasures.

"The 2020 TDM Promotion Project" is organised by Tokyo Metropolitan Government, Japanese Government, and the Tokyo Organising Committee of the Olympic and Paralympic Games. The project aims to achieve an ideal balance between the provision of safe and smooth Games transport service and the maintenance of city economic activities, encouraging organizations to plan and implement "Transportation Demand Management (TDM) through suppression, dispersion and leveling of traffic activity during the period.

Specific objectives for road transportation is as follows;

[T DM implementation period (road transportation)] 20 July (Mon) -10 Aug. (Mon) , 25 Aug. (Tue) -6 Sept. (Sun) , 2020

[Road traffic]: We aim to reduce the volume in TDM high-priority areas by 30%*. In addition, we aim to reduce the total volume of general traffic in Greater Tokyo (inside Metropolitan Inter-City Expressway) by 10%* from the volume prior to the Games

[Transportation on Metropolitan Expressivaly]: Because the Metropolitan Expressivalys are the trunk routes of the Olympic Route Network (ORN) and the Paralympic Route Network (PRN) in Greater Tokyo, we aim to achieve as small traffic volume as weekends by reducing traffic volume by up to 30%. (Create by using TDM and traffic demand adjustments through payment measures and the like)

* Include changing times (*Note) and routes by avoiding congested periods and hotspots.

In order to accomplish this goal, we believe that the comprehension and cooperation from shippers (for arrival/departure) is essential alongside the effort of logistics operators. Since the Games is less than 1 year from now, we hope you will consider the following initiatives along with the logistics operators towards accomplishing 30 % reduction on the traffic volume for each companies.

We expect that the legacy of your contribution of TDM and our continuous effort leads to the construction of the sustainable and efficient logistics system throughout the whole supply chain in Japan in the time of shortage of long-distance drivers and other challenges. We appreciate your support and cooperation.

ORequested examples for TDM project;

- 1. Suppress traffic volume with;
 - · Joint use of storage and shared shipping with multiple shippers.
 - · Shared distribution at tenants buildings etc.
 - · Assemble transportation network by integrating dispersed logistics hub of multiple shippers
 - · Assembled and efficient reverse logistics
 - · Reduction of transportation frequency.

Etc.

- 2. Disperse and level traffic volume with;
 - · Flexible transportation delivery time by collective order-taking with lengthened lead times
- Flexible transportation delivery routes by collective order-taking with lengthened lead times (Transportation delivery routes leading towards the Metropolitan Expressway and city center which does not use general roads.)
 - · Change in date of office relocation to after the Games period.
 - · Change in date for summer sales promotion to after the Games period .
 - · Leveling of transportation delivery dates by adjusting stocks.
- Shortened delivery times and efficient transportation due to revised supplementary work and simplified inspection-less system.
- Flexible operation including areas delivered from logistics hub if multiple logistics hub are present. (Change location of logistics hub or delivery from multiple locations to areas where traffic congestion is expected to occur.)
 - Shift the delivery time to nighttime.

etc.

3. Others

• We will appreciate if you "secure parking space" and "receive cargo smoothly" in the hotspots during the Games period as much as possible in order to prevent traffic congestion to worsen from trucks waiting on public roads etc.

*Further information are available on "Tokyo 2020 TDM Promotion Project" website (https://2020tdm.tokyo/). You can find the map of Games' influence on transport, TDM handbook, Action Plan support tool. When you register to the project, free individual consultation service will be available including recommended TDM efforts.

≪ For inquiries≫

o Inquiries related to Games transportation and logistics measures towards the Games Bureau of Olympic and Paralympic Games Tokyo 2020 Preparation
Tokyo 2020 Games Venues Transport Division, 2020 TDM Promotion Project
S1050504@section.metro.tokyo.jp (*Please write 2020TDM in the subject title)
TEL:03-5320-7996

Ministry of Land, Infrastructure, Transport and Tourism,
Policy Bureau, Public Transport and Logistics Policy.
hqt-tokyo2020-logistics@gxb.mlit.go.jp <u>TEL:03-5253-8801</u>

Tokyo Metropolitan Government
Tokyo Organising Committee of the Olympic and Paralympics Games
Ministry of Agriculture, Forestry and Fisheries
Ministry of Economy, Trade and Industry
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Request for cooperation concerning logistics during Tokyo 2020 Olympic and Paralympic Games

We would like to express our heartfelt gratitude for your deep understanding toward the preparation of Tokyo 2020 Olympic and Paralympic Games.

During the event period, traffic volume is predicted to expand to the crucial extent including the increase of approximately 700,000 vehicles/day on the Metropolitan Expressway for the transport of the athletes and officials, and the Games-related logistics during the event period. There is concern that traffic congestion on the Metropolitan Expressway is expected to worsen and serious traffic congestion will occur on the roads if we do not take any countermeasures.

"The 2020 TDM Promotion Project" is organised by Tokyo Metropolitan Government, Japanese Government, and the Tokyo Organising Committee of the Olympic and Paralympic Games. The project aims to achieve an ideal balance between the provision of safe and smooth Games transport service and the maintenance of city economic activities, encouraging organizations to plan and implement "Transportation Demand Management (TDM) through suppression, dispersion and leveling of traffic activity during the period.

Specific objectives for road transportation is as follows;

【TDM implementation period (road transportation) 】
July 20 (Mon) – Aug. 10, (Mon), Aug. 25 (Tue) – Sept. 6 (Sun), 2020

[Road traffic]: We aim to reduce the volume in TDM high-priority areas by 30%*. In addition, we aim to reduce the total volume of general traffic in Greater Tokyo (inside Metropolitan Inter-City Expressway) by 10%* from the volume prior to the Games

[Transportation on Metroplitan Expression on Metropolitan Exp

* Include changing times (*Note) and routes by avoiding congested periods and hotspots.

In order to accomplish this goal, we believe that it will become necessary to pursue efforts towards the reduction of traffic volume for the whole supply chain collaborating with both logistics operators and shippers. As such is the case, we have also kindly asked for the cooperation from shippers as per attached. For the logistics operators concerned, we take the Games time as an

opportunity to kindly ask for your cooperation towards efficient logistics.

We expect that the legacy of your contribution of TDM and our continuous effort leads to the construction of the sustainable and efficient logistics system throughout the whole supply chain in Japan in the time of shortage of long-distance drivers and other challenges. We appreciate your support and cooperation.

Further information are available on "Tokyo 2020 TDM Promotion Project" website (https://2020tdm.tokyo/). You can find the map of Games' influence on transport, TDM handbook, Action Plan support tool. When you register to the project, free individual consultation service will be available including recommended TDM efforts.

["Tokyo 2020 TDM Promotion Project"]

https://2020tdm.tokyo/

≪ For inquiries≫

oInquiries related to Games transportation and logistics measures towards the Games Bureau of Olympic and Paralympic Games Tokyo 2020 Preparation
Tokyo 2020 Games Venues Transport Division, 2020 TDM Promotion Project
S1050504@section.metro.tokyo.jp (*Please write 2020TDM in the subject title)
TEL:03-5320-7996

For requesting cooperation
 Ministry of Land, Infrastructure, Transport and Tourism,
 Policy Bureau, Public Transport and Logistics Policy.
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 TEL:03-5253-8803